



PROJECT
MANAGEMENT
& ADVISORY
SERVICES

Capability Statement – Supply Chain

Warehousing | Logistics | Procurement

OUR SERVICES

Siecap is a project management and advisory firm specialising in providing a full range of corporate and operational services across the asset and investment lifecycle assisting our clients to optimise cost, increase performance and manage risk.

Siecap Supply Chain is one of the divisions of the wider Siecap Group that specialises in providing customised solutions from concept and strategy through to implementation and operational improvement.

PROJECT DUE DILIGENCE & TRANSACTION SUPPORT CUST UDTIMISATION **PROJECT** PROJECT STRATEGY & PERFORMANCE & FEASIBILITY IMPROVEMENT MANAGEMENT STUDIES & INTEGRATION SERVICES PROJECT DELIVERY PROCUREMENT, & INTEGRATION SUPPLY CHAIN & LOGISTICS

OUR OFFERING

We have in-depth supply chain, logistics and procurement capability and a solid understanding of the strategic and operational implications associated with the transformation of supply chains.



STRATEGY, BUSINESS CASE & LOGISTICS NETWORK DESIGN

We provide feasibility studies and business cases to optimise customer service requirements, supply chain costs and capital employed by designing a fit for purpose strategy for the logistics network.



SUPPLY CHAIN PLANNING & INVENTORY MANAGEMENT

We assist in the establishment of inventory and integrated business planning processes, systems and policies to maximise the key elements of service, margin, and working capital costs.



STRATEGY



LOGISTICS, TRANSPORT & WAREHOUSING

We design, implement and optimise robust logistics solutions across transportation and warehousing in order to reduce cost, minimise risk and maximise performance.





SOURCING, PROCUREMENT & CONTRACTING

We develop, implement and manage sustainable capital, product and services procurement activities that enable the lowest total costs, governed by best practice category management structures.



PROGRAM MANAGEMENT & PROJECT DELIVERY

With a depth of project management capabilities, we are uniquely equipped to support the delivery of both greenfield and brownfield facility developments and site operations readiness requirements.



CASE STUDIES



Our team has worked on a number of prominent projects for organisations across Australia and internationally.

SUPPLY CHAIN AND LOGISTICS STRATEGY



Driven by the need to support strong sales, Mercedes-Benz Australia engaged Siecap to review their network strategy for spare parts distribution to its multi brand dealer network. Through extensive client engagement and option testing, Siecap devised a strategy that would position the business to continue to provide a premium level of service while cognisant of projected growth, product development and the impact of evolving electric vehicle technology.

INVENTORY MANAGEMENT



Siecap was to develop an inventory stocking policy for rail assets that would identify and deliver cost savings. This was achieved by developing a segmentation methodology based on business importance, usage value, frequency, item value and supplier lead times; and matching that to an associated inventory management policy. Key recommendations focussed on how to introduce items, their management within the inventory cycle and timely disposal.

FACILITY DESIGN



Experiencing substantial growth and the need to evolve its premium delivery model Miele Australia took the decision to undertake a two-year development strategy to develop and commission two new distribution facilities located in Sydney [24,000 sqm] and Brisbane (10,000 sqm). In support of this significant investment Siecap was engaged to test thinking and develop site operational concepts that incorporated leading edge design principles.

PROCUREMENT AND CONTRACTING



Thiess is the world's largest mining services provider and to support a change in business structure Siecap was engaged to support in the development and execution of the Procurement Policy, Procedure Application Guidelines and overall procurement process work flow. This included the development of the policy documentation requirements and the roll out of several hundred sourcing initiatives and associated contracts to implement the new policy agreement across all categories.

PROGRAM, PROJECT MANAGEMENT AND READINESS CALTEX



Driven by the cessation of a joint venture for lubricant production the Siecap team has worked closely with our client to both establish the governance structures and execute the detailed tasks required to construct an entirely new Australia wide distribution network and operating model. This included governance activities and the establishment of new processes, policies, business rules, systems, tools, organisation structure and performance management metrics.

OUR CLIENTS

We have advised some of Australia's, and the world's leading brands and organisations in the supply chain and logistics service area.





OUR TEAM





DAVID IRVINE Chief Executive Officer d.irvine@siecap.com.au | +61 413 544 456

David is the CEO at Siecap and has over 20 years' technical experience as a business improvement and supply chain expert. David has undertaken a number of strategic design projects focusing on optimisation and integration. David's technical qualifications include engineering and design solutions for large complex projects, from detailed design, board level approval through to full implementation. Clients David has worked with include Qantas, Super Retail Group, Downer, BHP, Rio Tinto, Caltex, Thiess, Wesfarmers, Energex, Origin Energy and AGL.



GEOFFREY KNOWLES Advisory Director - Melbourne q.knowles@siecap.com.au | +61 419 551 453

Geoffrey is a highly experienced supply chain professional with a proven reputation for delivering corporate transformations for numerous multinational organizations. An insightful strategist with a pragmatic, hands-on approach he can engage effectively with all organizational levels and is adept at identifying the solution that works for our clients. Geoffrey has delivered major projects for organisations including Mercedes-Benz, Coles Supermarkets, Toyota, Aurizon, Mitre Ten and CSR.



RICHARD MULDER Project Management & Integration r.mulder@siecap.com.au I +61 417 136 363

Richard has over 15 years' professional experience in the energy and resources sector specialising in capital procurement processes, feasibility studies, legislative compliance policy & procedures and supply strategy and implementation. He has successfully led and delivered projects in Australia and North Africa for Caltex, BHP Singtel Optus, Crosslands Resources (a Mitsubishi Corporation Company), Lion Ore, Barrick Gold and Celamin Ltd.



NICK TRESTON Senior Consultant n.treston@siecap.com.au | +61 0423 160 980

Nick is a highly experienced senior consultant with a background in engineering and finance. Nick specialises in project management, data analysis, business optimisation, and business process improvement. Nick's formal qualifications include a Bachelor of Engineering and Graduate Certificate in Applied Finance. Nick's clients include BHP, BlueScope, Glencore, Bradken, Caltex, Energy Qld, Aurizon, Liebherr, Origin Energy and Weir Minerals.



PAMELA DOYLE Project Analyst p.doyle@siecap.com.au | +61 458 867 028

Pamela has extensive experience in the supply chain, resource industries and financial services. Pamela commenced her consulting career with Accenture Ireland where she gained invaluable skills in project management and control, stakeholder and operational reporting, and problem-solving in diverse and everchanging environments.. Through this experience, Pamela has developed capability in project reporting, change and transformational management. Pamela holds a BA Business Studies (Hons) and a Postgraduate Diploma in Mgmt. of Operations.

OUR CULTURE

Our culture is built on respecting the relationships with our people, clients and partners, innovating, improving and adding value wherever possible, leading ourselves and operating with integrity in everything we do.

OUR VALUES



WE ADD VALUE

We take on challenges, solve problems and simplify the complex.



WE OWN IT

We take initiative, keep our word, follow through and deliver results.



WF FIND A WAY

We are flexible, resourceful and resilient.



WE CONNECT

We build enduring relationships by listening to and finding out what really matters to our people, clients and partners.



Email: Sydney Office: Melbourne Office: Wellington:

brisbane@siecap.com.au | Phone: +61 7 3157 4400 Brisbane Head Office: Level 7, 300 Adelaide Street, Brisbane QLD 4000 Level 57, 19-29 Martin Place, Sydney NSW 2000 Level 2, Southbank Blvd, Southbank VIC 3006 Level 1, 16 Ihakara Street, Paraparaumu, New Zealand 5032

