



**PROJECT
MANAGEMENT &
INTEGRATION
SERVICES**

Capability Statement

Project Development | Project Delivery |
Supply Chain & Logistics | Procurement |
Cost & Performance Optimisation

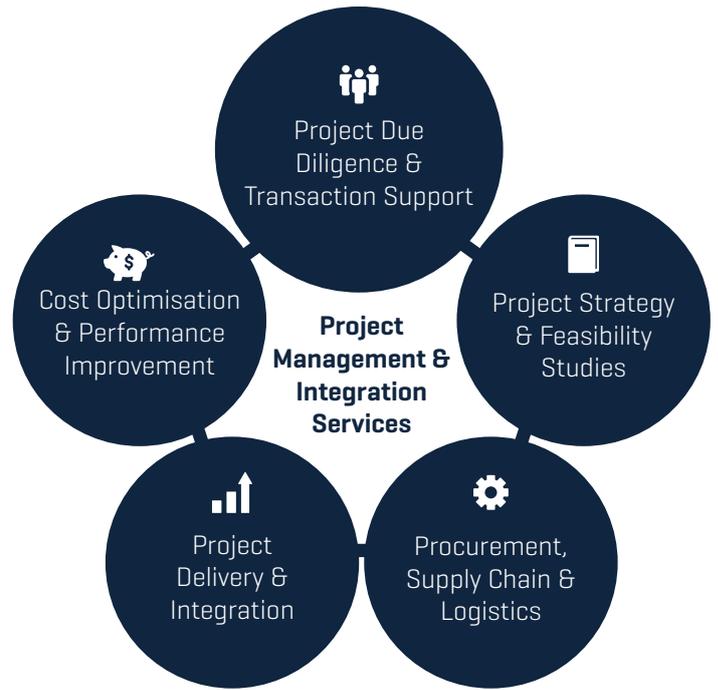
OUR SERVICES

Formed in 2007, Siecap is a specialist project management and advisory firm providing a full range of corporate, capital project and operational services which assist clients optimise cost, increase performance and manage risk.

We provide complete 'cradle to grave' solutions - from concept to definitive feasibility, through to operations readiness and productivity improvement.

Our priority is ensuring our services are tailored to the size, nature and culture of our clients.

Our advisory deliverables include an actionable set of recommendations which complement our implementation and project management delivery capabilities.



OUR EXPERIENCE

Our team has worked for a number of prominent projects and organisations across Australia and internationally. This experience is leveraged in partnering closely with our clients to produce realistic and sustainable solutions that improve bottom-line results through rapid implementation.



OUR COMMITMENT

We are client and outcome focused. Our clients benefit from:

1. A culture of listening and solving problems
2. Our knowledge, tool sets and frameworks
3. Flexible resourcing and services that guarantee cost-effective results
4. Focus on creating and capturing sustainable value
5. Governance and sustained performance integration

We specialise in providing customised infrastructure related services for projects and organisations of all scale and complexity, from strategy to execution.

We listen first and serve our clients through the implementation of relevant, value-adding and cost-effective solutions that increase organisational effectiveness.

FOCUSED SERVICE OFFERING

We have broad scope capability and our team of study and project managers has a solid understanding of the commercial, environmental and stakeholder management implications associated with the development and delivery of projects of all scale and complexity in challenging environments.

Project Due Diligence & Transaction Support: Transaction advisory focused on facilitating investment decision-making processes through assessment of individual projects' capability to achieve client objectives. The development of business audits, commercial execution support and merger integration.

Project Strategy & Feasibility Studies: Implementation of business ideas through project management processes and scope analyses. Development of 'cradle to grave' project studies across the investment cycle.

Procurement, Supply Chain & Logistics: Development of strategic sourcing, world-class procurement systems, and supply chain optimisation aimed at reducing cost and improving operational effectiveness.

Project Delivery & Integration: Project delivery and integration through the entire execution cycle across scope, cost, time, quality, risk, procurement & logistics, health & safety, communications and human resources elements.

Cost Optimisation & Performance Improvement: Identification, development and integration of process, cost and performance improvement initiatives that are endorsed and embedded within the client's organisation.

RELEVANT INDUSTRIES

 Energy, Mining & Natural Resources

 Utilities & Infrastructure

 Government

 Construction & Transportation

 Real Estate

CASE STUDIES

01. Port Infrastructure



Siecap team members led the development of long term economic forecasts on the operation's cash flow and detailed optimisation of the debt structure of the WICET (Wiggins Island Coal Export Terminal) project. In addition, assisted in negotiations with the Queensland government surrounding the financial modelling, evaluation and commercial structuring of the WICET Terminal Operator Agreement.

02. Rail Infrastructure



Leveraging experience gained from the senior leadership teams of major rail projects such as Bauhinia Rail Project, Parramatta Rail Link, Tarong Transport Alliance and Coal Stream Rail Alliance, Siecap brings a wide range of rail infrastructure project delivery skills. These include governance and safety, engineering management, procurement and execution strategies, and project policy and management.

03. Road Infrastructure



Siecap team members were instrumental in the delivery of major road projects such as North – South Bypass Tunnel Brisbane, Tugun Bypass Gold Coast, Airport Link Brisbane, East Link Melbourne and Lane Cove Tunnel Sydney. Experience include governance and safety, procurement and execution strategies, verification and certification, technical stewardship, and project strategy and management.

04. Project Delivery



Siecap is supporting Transport for New South Wales in the overall program delivery of the Newcastle Light Rail urban renewal project; including the management of all strategic, planning, procurement, health & safety, and stakeholder engagement processes associated with this landmark infrastructure initiative.

SENIOR TEAM



David Irvine

Chief Executive Officer

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David has over 20 years' technical experience as a business improvement and supply chain expert, providing innovative solutions to help minimise costs and increase project infrastructure efficiencies. His technical qualifications include engineering and design solutions for large, complex projects from detailed design, board level approval and full implementation.



Paul Mulder

Director

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With over 20 years leadership experience Paul provides strategic advice to clients at all project and operational stages. Paul leverages senior management experience from roles such as Group Managing Director of Hancock Coal and Infrastructure and Head of Supply for BHP Iron Ore where he was entirely responsible for the development of more than \$20B of major projects and operations.



Rob Neale

Advisory Board Member

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Rob was recently the Managing Director and Chief Executive Officer of New Hope Corporation where he led corporate growth through business improvement, asset management and the successful implementation of new business ventures. He is currently President of the Queensland Resources Council and a past Chairman of Australian Coal Association Research Program.



Tim Crossley

Advisory Board Member

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Tim is the former President and Chief Operating Officer with BHP Billiton's West Australian Iron Ore business. He was COO of ASX-listed Gloucester Coal and most recently Executive Chairman of Trans Tasman Resources in New Zealand. Tim has extensive experience in managing large complex operations with a focus on identifying innovation and improvement opportunities.



Malcolm Northey

Senior Advisor

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With more than 45 years' experience directing large and complex projects and leading organisations across the globe, Malcolm is one of the world's leading infrastructure project and development authorities. His experience in international capital project engineering and management is second-to-none and spans Africa, the Middle East, Europe, South and North America, Asia and Australia.



Shaun Nugent

Advisory Board Member

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Shaun is a former Director of Parsons Brinckerhoff, where he was instrumental in the growth of the Australia Pacific business from approximately 30 people to over 2400 in the region with revenues in excess of \$400M AUD. Shaun has been involved in some of the most notable and prestigious infrastructure projects in Australia and New Zealand over the last 30 years.



Kerry Huston

General Manager-Projects

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Kerry has over 15 years of project experience obtained in Australia, the UAE and PNG in the education, health, energy and infrastructure markets. Kerry has most recently provided project management advisory services to Queensland Health and Aurizon and is highly regarded for his involvement in capital construction projects, program management, strategic planning and project delivery.

OUR CULTURE

Our culture is built on respecting the relationships with our people, clients and partners, innovating, improving and adding value wherever possible, leading ourselves and operating with integrity in everything we do.

OUR VALUES

Respect:

We will respect and value all relationships, we work together, we remain flexible, we listen and strive to understand and serve our clients.

Innovation:

We are resourceful. We solve problems, adapt, develop and continually improve.

Leadership:

We initiate. We constantly look to add value, take responsibility and are open and accountable.

Integrity:

We commit. We keep our word, deliver results, and are professional and ethical.

CONTACT

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