



**SIECAP ENERGY
PROJECT
MANAGEMENT
SERVICES**

Capability Statement

Oil & Gas | Energy | Infrastructure | Project Development |
Project Execution | Investment Evaluation | Peer Review

OUR SERVICES

Formed in 2007, Siecap is a specialist project management and advisory firm providing corporate, capital project and operational services. We help clients to optimise cost, make robust decisions on investment, acquisition and divestment, increase performance and manage risk.

We are a team of experienced energy industry professionals with knowledge and operational capabilities across a full range of energy infrastructure, including wells, metering and controls, pipelines, processing, power generation, transmission and reticulation. We have the capability to work closely with our clients from project identification and feasibility through to project execution and operational support. We tailor our services to the size, nature and culture of our clients.

FOCUSED ENERGY SERVICE OFFERING

Our team has worked for a number of prominent projects, aggregations, family corporates and organisations across Australia and internationally.

1. Project Development

Siecap's project development systems provide a robust and scalable assurance mechanism, which, dependent on the size, nature and culture of the client, ensures a fit-for-purpose assurance methodology. This allows clients to identify and rank investment opportunities, develop preferred project concepts, establish feasibility, and evaluate cost, schedule, risk, design and strategy to inform project sanction.

2. Investment Evaluation

Siecap's strong financial analysis capability complements our technical, commercial and governance skills and incorporates our clients' evaluation criteria into strong, risk-weighted Financial Investment Decisions (FID). Our highly experienced senior executives can inform decision-makers by providing independent perspectives and judgments through periodic peer reviews. Our evaluation of progress, project status and forecasts of scope, cost and business objectives is designed to guide project strategy and inform decision-making.

3. Project Planning

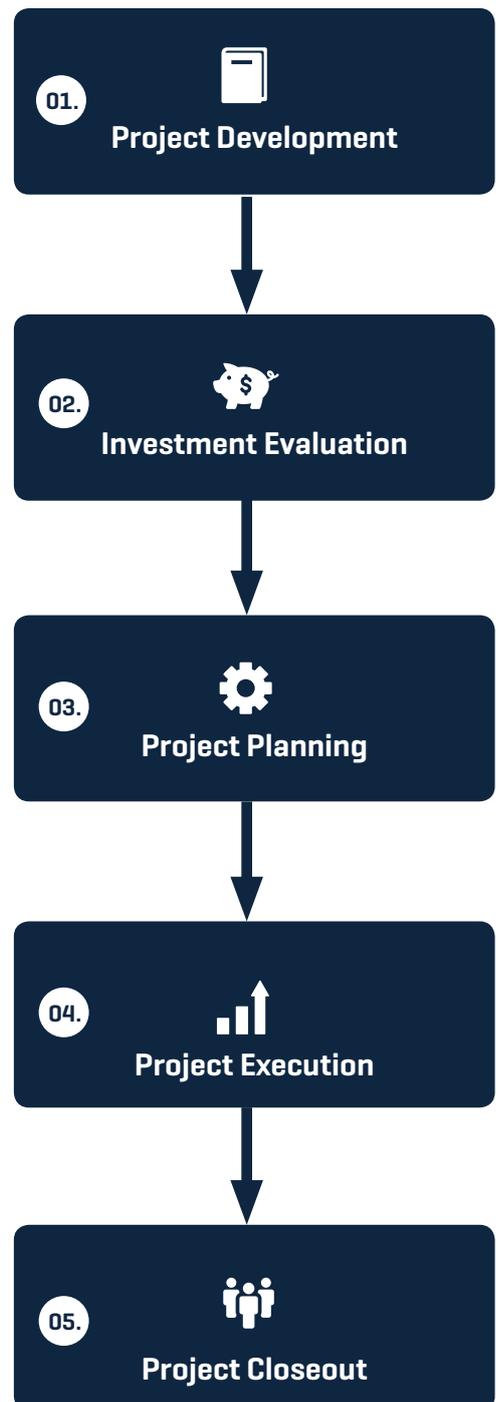
Our team is well versed in legislative tenure, safety, environmental, traditional landowner and land access approval requirements and timeframes. We integrate approval requirements with community and other stakeholder engagement processes to ensure a smooth transition from project sanction to execution with minimal delays. We deploy an integrated suite of execution, contracting and operational readiness plans, systems and software, which translates to a comprehensive set of standardised project governance, assurance and control mechanisms during execution.

4. Project Execution

Siecap's project sponsors, managers, engineers and administration personnel are talented and passionate about project execution excellence. Our project execution teams bring rigour and discipline to each assignment. Our strong delivery focus permeates our management systems, personnel engagement and ethos, empowering our people to deliver on the business objectives of our clients and stakeholders.

5. Project Closeout

Project closeout has become an important measure of success, allowing lessons to be learned and ultimate outcomes to be analysed and critiqued. Siecap's highly talented, motivated and experienced project specialists incorporate key learnings into business improvements to engender future success.



Our team has worked for a number of prominent energy and resource projects and organisations across Australia and internationally. This experience is leveraged in partnering closely with our clients to produce realistic and sustainable solutions that improve bottom-line results through rapid implementation.

CASE STUDIES

01. Project Development

Siecap is developing a multi-commodity natural resources development on behalf of Mayur resources. Our work encompasses full 'cradle to grave' project development, including the management of a bankable feasibility study, capital raising, energy offtake negotiations and project execution of the development of a vertically integrated mining and energy generation company; across a portfolio of copper/gold, mineral sands, and coal at all stages of the development lifecycle.

02. Investment Evaluation

Siecap's senior advisor completed a comprehensive investment evaluation on the gas drainage, power generation and energy commercialisation aspects of a suite studies focussing on BHP's Queensland coal assets. Our advisor worked closely with Boston Consulting Group and BHP to establish, compare and rank project viability using evaluation criteria, such as capital efficiency, productivity, statutory compliance, stakeholder constraints, technical risk and market pricing factors.

03. Project Planning

Siecap provided Caltex Australia with project management services to lead the demerger of the ALMC Joint Venture between Caltex and BP Lubricants. This included governance activities and the establishment of new processes, policies, business rules, documentation, systems, tools, organisation structure and performance management metrics.

04. Project Execution

As an EPC Project Director, Siecap's senior advisor provided functional expertise, together with strategic oversight and governance of a suite of multiple simultaneous coal seam gas surface facilities capital projects for Westside Limited. The multidisciplinary capital works program included; front end engineering and design, detailed design, procurement, construction and commissioning of wellhead facilities, pipelines and associated gas and water processing facilities.

05. Project Closeout

As part of BHP's inaugural gas appraisal pilot project, Siecap's senior advisor led a project closeout review to quantify performance against the original project objectives. Scope included; stakeholder engagement and data analysis to establish success factors and opportunities for improvement and concluded with key learnings and recommendations for integration into future similar project scopes.

CLIENTS































SENIOR TEAM



David Irvine

Chief Executive Officer

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David has nearly 20 years' technical experience as a business improvement and supply chain expert, providing innovative solutions to help minimise costs and increase project efficiencies. His technical qualifications include engineering and design solutions for large, complex projects from detailed design, board level approval and full implementation. Clients David has worked with include Energex, Origin Energy, AGL, Caltex, Qantas, Super Retail Group, Downer, BHP, Rio Tinto, Thiess and Wesfarmers.



Tim Crossley

Advisory Board Member

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Tim is the former President and Chief Operating Officer with BHP Billiton's West Australian Iron Ore business. He was COO of ASX-listed Gloucester Coal and most recently Executive Chairman of Trans Tasman Resources in New Zealand. Tim has extensive experience in managing large complex operations with a focus on identifying innovation and improvement opportunities.



John Henderson

Advisory Board Member

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John has over thirty-five years' experience in major and mega project development that includes executive roles with oil and mining multi-nationals, to mid-tier and start-up energy companies. John has been certified as a Practicing Project Manager (CPPM) and has a thorough understanding of the theory and application of the entire project management life cycle. John has spent many years in energy and mining developments across Africa, South East Asia and Australasia, holding a range of director, project manager and general manager positions.



Matt Cooper

Executive Director - Energy

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With nearly 20 years experience in the energy space, Matt has an impressive track record of successfully developing and operating large multidisciplinary energy infrastructure assets and resource tenements ranging from offshore wet hydrocarbons to coal seam gas. A certified practicing project director (CPPD), Matt has held project and operations management, general management and project director's roles for clients and contractors alike. His point of specialization is that he spans both the full lifecycle of sub-surface and surface aspects of resource and associated infrastructure development and operation.



Richard Mulder

Executive General Manager - Projects

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Richard has over 15 years professional experience in the energy and resources sector specialising in capital procurement processes, feasibility studies, legislative compliance policy & procedures and supply strategy & implementation. He has successfully led and delivered projects in Australia & North Africa for Caltex, BHP Singtel Optus, Crosslands Resources (a Mitsubishi Corporation Company), Lion Ore, Barrick Gold and Celamin Ltd.

OUR CULTURE

Our culture is built on respecting the relationships with our people, clients and partners, innovating, improving and adding value wherever possible, leading ourselves and operating with integrity in everything we do.

OUR VALUES



Respect:

We will respect and value all relationships, we work together, we remain flexible, we listen and strive to understand and serve our clients.



Innovation:

We are resourceful. We solve problems, adapt, develop and continually improve.



Leadership:

We initiate. We constantly look to add value, take responsibility and are open and accountable.



Integrity:

We commit. We keep our word, deliver results, and are professional and ethical.

CONTACT

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Project
Development

Investment
Evaluation

Project
Planning

Project
Execution

Project
Closeout