

**PROJECT
MANAGEMENT
& ADVISORY
SERVICES**

Capability Statement

Project Development | Project Delivery |
Supply Chain & Logistics | Procurement |
Cost & Performance Optimisation

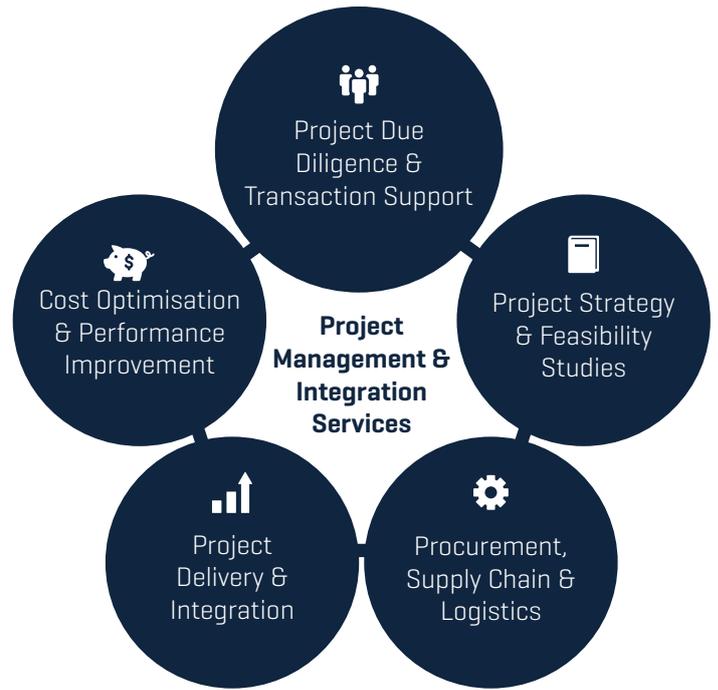
OUR SERVICES

Formed in 2007, Siecap is a specialist project management and advisory firm providing a full range of corporate, capital project and operational services which assist clients optimise cost, increase performance and manage risk.

We provide complete 'cradle to grave' solutions - from concept to definitive feasibility, through to operations readiness and productivity improvement.

Our priority is ensuring our services are tailored to the size, nature and culture of our clients.

Our advisory deliverables include an actionable set of recommendations which complement our implementation and project management delivery capabilities.



OUR EXPERIENCE

Our team has worked for a number of prominent projects and organisations across Australia and internationally. This experience is leveraged in partnering closely with our clients to produce realistic and sustainable solutions that improve bottom-line results through rapid implementation.



OUR COMMITMENT

We are client and outcome focused. Our clients benefit from:

1. A culture of listening and solving problems
2. Our knowledge, tool sets and frameworks
3. Flexible resourcing and services that guarantee cost-effective results
4. Focus on creating and capturing sustainable value
5. Governance and sustained performance integration

We specialise in providing customised management and advisory related services for projects and organisations of all scale and complexity, from strategy to execution.

CASE STUDIES

01. Project Management & Integration

Siecap provided Caltex Australia with project management services to lead the demerger of the ALMC Joint Venture between Caltex and BP Lubricants. This included governance activities and the establishment of new processes, policies, business rules, systems, tools, organisation structure and performance management metrics.

02. Project Delivery

Siecap is supporting Transport for New South Wales in the overall program delivery of the Newcastle Light Rail urban renewal project; including the management of all strategic, planning, procurement, health & safety, and stakeholder engagement processes associated with this landmark infrastructure initiative.

03. Logistics Strategy & Execution

Siecap worked with Origin Energy to develop the logistics and supply chain strategy for the APLNG project and centralised LNG business units. This has included recommendations on a centralised logistics network, warehousing strategy, inventory management, integrated planning and asset availability requirements.

04. Project Management & Development

Siecap is developing a PNG mineral platform on behalf of Mayur Resources. Our work encompasses full 'cradle to grave' project development including management of building a mining company up to the point of bankable feasibility and project execution across a diverse portfolio of copper/gold, mineral sands, and coal at all stages of development.

05. Business Process Improvement

Siecap supported Ergon Energy in a business process review to identify areas of waste and improvement across its main customer-facing processes. This has included management team training across process re-engineering practices, with the introduction to lean and six sigma frameworks.

06. Supply Chain & Asset Availability

Siecap developed the strategy for the centralisation of inbound supply chain activities for Thiess across seven mine sites, supported by enhanced processes, organisation, performance and change management. The purpose of the review was to develop the value proposition and business case for increased asset availability through best practice structure and process.

07. Infrastructure Business Case Development

Siecap team members led the development of tertiary level medical and surgical services for a number of hospitals in the UnitingCare Health portfolio including The Wesley Hospital in Brisbane. Work included taking the projects from the strategic planning phase through feasibility and viability studies and developing a detailed business case for board approval.

08. Integrated Planning & Process Improvement

Anglo American is transforming to an asset back optimisation trading organisation, and Siecap has designed, developed and supported the implementation of best practice processes for pit-to-port integrated planning across the thermal coal business in South Africa.

09. Optimal Distribution Strategy

Super Retail Group engaged Siecap to provide advice on the optimal configuration of the required logistics infrastructure to meet target customer service needs across all channels at the least overall cost.

SENIOR TEAM



David Irvine

Chief Executive Officer

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David has over 20 years' technical experience as a business improvement and supply chain expert, providing innovative solutions to help minimise costs and increase project infrastructure efficiencies. His technical qualifications include engineering and design solutions for large, complex projects from detailed design, board level approval and full implementation.



Paul Mulder

Director

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With over 20 years leadership experience Paul provides strategic advice to clients at all project and operational stages. Paul leverages senior management experience from roles such as Group Managing Director of Hancock Coal and Infrastructure and Head of Supply for BHP Iron Ore where he was entirely responsible for the development of more than \$20B of major projects and operations.



Rob Neale

Advisory Board Member

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Rob was recently the Managing Director and Chief Executive Officer of New Hope Corporation where he led corporate growth through business improvement, asset management and the successful implementation of new business ventures. He was the former President of the Queensland Resources Council and is currently Chairman of Australian Coal Association Research Program.



Tim Crossley

Advisory Board Member

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Tim is the former President and Chief Operating Officer with BHP Billiton's West Australian Iron Ore business. He was COO of ASX-listed Gloucester Coal and most recently Executive Chairman of Trans Tasman Resources in New Zealand. Tim has extensive experience in managing large complex operations with a focus on identifying innovation and improvement opportunities.



Malcolm Northey

Senior Advisor

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With more than 45 years' experience directing large and complex projects and leading organisations across the globe, Malcolm is one of the world's leading infrastructure project and development authorities. His experience in international capital project engineering and management is second-to-none and spans Africa, the Middle East, Europe, South and North America, Asia and Australia.



Shaun Nugent

Advisory Board Member

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Shaun is a former Director of Parsons Brinckerhoff, where he was instrumental in the growth of the Australia Pacific business from approximately 30 people to over 2400 in the region with revenues in excess of \$400M AUD. Shaun has been involved in some of the most notable and prestigious infrastructure projects in Australia and New Zealand over the last 30 years.



Geoffrey Knowles

Advisory Director - Melbourne

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Geoffrey brings more than 20 years' experience in the process improvement and supply chain fields, covering a broad range of experience across industry sectors and verticals. Geoffrey has completed process improvement for organisations such as National Australia Bank, Mercedes, Qantas, Toyota and Ergon Energy.

OUR CULTURE

Our culture is built on respecting the relationships with our people, clients and partners, innovating, improving and adding value wherever possible, leading ourselves and operating with integrity in everything we do.

OUR VALUES

Respect:

We will respect and value all relationships, we work together, we remain flexible, we listen and strive to understand and serve our clients.

Innovation:

We are resourceful. We solve problems, adapt, develop and continually improve.

Leadership:

We initiate. We constantly look to add value, take responsibility and are open and accountable.

Integrity:

We commit. We keep our word, deliver results, and are professional and ethical.

CONTACT

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