



**PROJECT
MANAGEMENT &
INTEGRATION
SERVICES**

Capability Statement

Project Development | Project Delivery |
Supply Chain & Logistics | Procurement |
Cost & Performance Optimisation

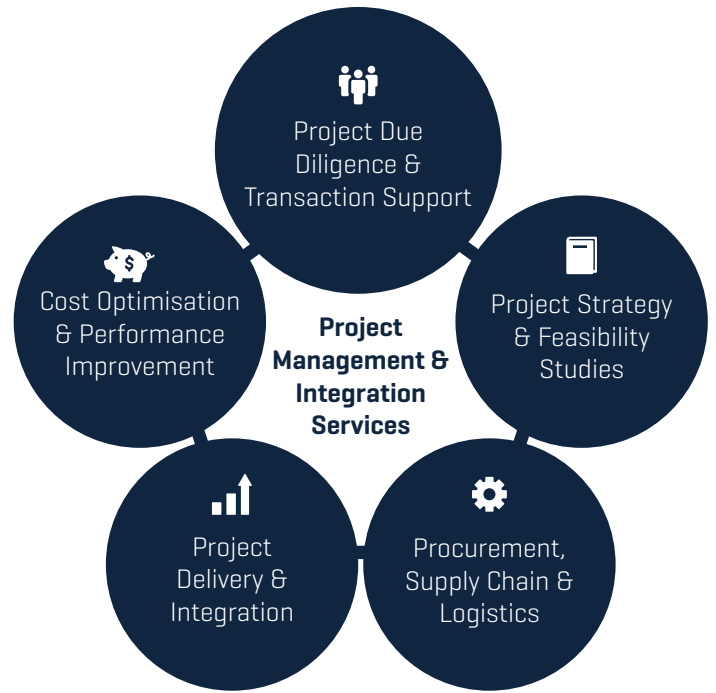
OUR SERVICES

Formed in 2007, Siecap is a specialist project management and advisory firm providing a full range of corporate, capital project and operational services which assist clients optimise cost, increase performance and manage risk.

We provide complete 'cradle to grave' solutions - from concept to definitive feasibility, through to operations readiness and productivity improvement.

Our priority is ensuring our services are tailored to the size, nature and culture of our clients.

Our advisory deliverables include an actionable set of recommendations which complement our implementation and project management delivery capabilities.



OUR EXPERIENCE

Our team has worked for a number of prominent projects and organisations across Australia and internationally. This experience is leveraged in partnering closely with our clients to produce realistic and sustainable solutions that improve bottom-line results through rapid implementation.



OUR COMMITMENT

We are client and outcome focused. Our clients benefit from:

1. A culture of listening and solving problems
2. Our knowledge, tool sets and frameworks
3. Flexible resourcing and services that guarantee cost-effective results
4. Focus on creating and capturing sustainable value
5. Governance and sustained performance integration

We specialise in providing customised mining related services for projects and organisations of all scale and complexity, from strategy to execution.

We listen first and serve our clients through the implementation of relevant, value-adding and cost-effective solutions that increase organisational effectiveness.

FOCUSED SERVICE OFFERING

We have broad scope capability and our team of study and project managers has a solid understanding of the commercial, environmental and stakeholder management implications associated with the development and delivery of projects of all scale and complexity in challenging environments.

Project Due Diligence & Transaction Support: Transaction advisory focused on facilitating investment decision-making processes through assessment of individual projects' capability to achieve client objectives. The development of business audits, commercial execution support and merger integration.

Project Strategy & Feasibility Studies: Implementation of business ideas through project management processes and scope analyses. Development of 'cradle to grave' project studies across the investment cycle.

Procurement, Supply Chain & Logistics: Development of strategic sourcing, world-class procurement systems, and supply chain optimisation aimed at reducing cost and improving operational effectiveness.

Project Delivery & Integration: Project delivery and integration through the entire execution cycle across scope, cost, time, quality, risk, procurement & logistics, health & safety, communications and human resources elements.

Cost Optimisation & Performance Improvement: Identification, development and integration of process, cost and performance improvement initiatives that are endorsed and embedded within the client's organisation.

RELEVANT INDUSTRIES

 Mining & Natural Resources

 Utilities & Infrastructure

 Energy

 Construction & Transportation

 Buy Side Private Equity

CASE STUDIES

01. Project Due Diligence & Transaction Support



Siecap team members led the origination, due diligence process, negotiation, sale, commercial execution and merger integration of the \$20B Hancock Coal & Infrastructure asset portfolio into GVK Resources. In addition, Siecap team members led the development of strategic initiatives related to the integration of project, operations and corporate functions across mine, rail and port assets.

02. Project Strategy & Feasibility Studies



Siecap is developing a PNG mineral platform on behalf of Mayur Resources. Our work encompasses full 'cradle to grave' project development including management of building a mining company up to the point of bankable feasibility study work, and project execution across a diverse portfolio of assets including copper/gold, iron sands, and coal at various stages of development.

03. Procurement, Supply Chain & Logistics



Siecap completed a detailed supply chain mapping, integrated planning design and optimisation project for Anglo American Thermal Coal in South Africa. This included 7 mines from ROM to Port including rail and stock build requirements. Siecap engaged a diverse stakeholder group and the developed integrated planning requirements to support a more agile and efficient supply chain.

04. Cost Optimisation & Performance Improvement



Siecap team members were involved in the co-ordination and implementation of GVK Hancock Coal's value improvement program from an owners' team perspective. The program resulted in a 17% Capex reduction across the projects' functional packages (mine, rail and port), and an average life of mine Opex reduction of 10% on an FOB basis.

SENIOR TEAM



David Irvine

Chief Executive Officer

d.irvine@siecap.com.au | +61 413 544 456

David has over 20 years' technical experience as a business improvement and supply chain expert, providing innovative solutions to help minimise costs and increase project infrastructure efficiencies. His technical qualifications include engineering and design solutions for large, complex projects from detailed design, board level approval and full implementation.



Paul Mulder

Director

p.mulder@siecap.com.au | +61 409 378 889

With over 20 years leadership experience Paul provides strategic advice to clients at all project and operational stages. Paul leverages senior management experience from roles such as Group Managing Director of Hancock Coal and Infrastructure and Head of Supply for BHP Iron Ore where he was entirely responsible for the development of more than \$20B of major projects and operations.



Rob Neale

Advisory Board Member

r.neale@siecap.com.au | +61 419 027 793

Rob was recently the Managing Director and Chief Executive Officer of New Hope Corporation where he led corporate growth through business improvement, asset management and the successful implementation of new business ventures. He was the former President of the Queensland Resources Council and is currently Chairman of Australian Coal Association Research Program.



Tim Crossley

Advisory Board Member

t.crossley@siecap.com.au | +61 448 848 680

Tim is the former President and Chief Operating Officer with BHP Billiton's West Australian Iron Ore business. He was COO of ASX-listed Gloucester Coal and most recently Executive Chairman of Trans Tasman Resources in New Zealand. Tim has extensive experience in managing large complex operations with a focus on identifying innovation and improvement opportunities.



Malcolm Northey

Senior Advisor

m.northey@siecap.com.au | +61 439 663 710

With more than 45 years' experience directing large and complex projects and leading organisations across the globe, Malcolm is one of the world's leading infrastructure project and development authorities. His experience in international capital project engineering and management is second-to-none and spans Africa, the Middle East, Europe, South and North America, Asia and Australia.



Shaun Nugent

Advisory Board Member

s.nugent@siecap.com.au | +61 412 687 183

Shaun is a former Director of Parsons Brinckerhoff, where he was instrumental in the growth of the Australia Pacific business from approximately 30 people to over 2400 in the region with revenues in excess of \$400M AUD. Shaun has been involved in some of the most notable and prestigious infrastructure projects in Australia and New Zealand over the last 30 years.



Richard Mulder

Project Management & Integration

r.mulder@siecap.com.au | +61 417 136 363

Richard has over 20 years' experience in project and safety management across a wide variety of industry sectors. He has successfully led a wide variety of transformation, capital projects and consulting engagements in Australia and overseas, and has worked with Singtel Optus, BHP, Lion Ore, Barrick Gold, Caltex, Celamin as well as the federal government in safety and audit.

OUR CULTURE

Our culture is built on respecting the relationships with our people, clients and partners, innovating, improving and adding value wherever possible, leading ourselves and operating with integrity in everything we do.

OUR VALUES

Respect:

We will respect and value all relationships, we work together, we remain flexible, we listen and strive to understand and serve our clients.

Innovation:

We are resourceful. We solve problems, adapt, develop and continually improve.

Leadership:

We initiate. We constantly look to add value, take responsibility and are open and accountable.

Integrity:

We commit. We keep our word, deliver results, and are professional and ethical.

CONTACT

Brisbane Head Office

**Level 17, 300 Adelaide Street
Brisbane Qld 4000**

Email

brisbane@siecap.com.au

Phone

+61 7 3157 4400