



**PROJECT
MANAGEMENT &
INTEGRATION
SERVICES**

Health Capability Statement

Project Development | Project Delivery |
Supply Chain & Logistics | Procurement |
Cost & Performance Optimisation

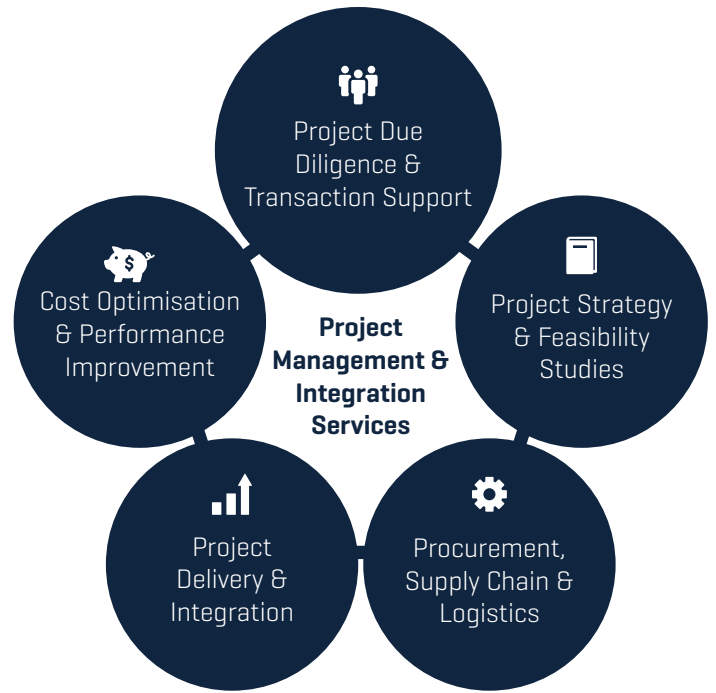
OUR SERVICES

Formed in 2007, Siecap is a specialist project management and advisory firm providing a full range of corporate, capital project and operational services which assist clients optimise cost, increase performance and manage risk.

We provide complete 'cradle to grave' solutions - from concept to definitive feasibility, through to operations readiness and productivity improvement.

Our priority is ensuring our services are tailored to the size, nature and culture of our clients.

Our advisory deliverables include an actionable set of recommendations which complement our implementation and project management delivery capabilities.



OUR EXPERIENCE

Our team has worked for a number of prominent projects and organisations across Australia and internationally. This experience is leveraged in partnering closely with our clients to produce realistic and sustainable solutions that improve bottom-line results through rapid implementation.



OUR COMMITMENT

We are client and outcome focused. Our clients benefit from:

1. A culture of listening and solving problems
2. Our knowledge, tool sets and frameworks
3. Flexible resourcing and services that guarantee cost-effective results
4. Focus on creating and capturing sustainable value
5. Governance and sustained performance integration

We specialise in providing customised infrastructure related services for projects and organisations of all scale and complexity, from strategy to execution.

We listen first and serve our clients through the implementation of relevant, value-adding and cost-effective solutions that increase organisational effectiveness.

FOCUSED SERVICE OFFERING

We have a broad scope capability and our team of senior project managers has a detailed understanding of the project, commercial and stakeholder management implications associated with the development and delivery of health projects of all scale and complexity in both public and private sector environments.

Project Due Diligence & Planning Support: Facilitation of projects through the Qld Government's investment management framework and alignment with the health service's or organisation's strategic objectives.


Project Strategy & Feasibility Studies: Positioning the health provider's projects to best service its identified need and development of business cases/feasibility studies utilising project management processes and scope analyses to justify and support their progression through the investment cycle.

Procurement & Contracting Strategies: Development of strategic sourcing, world-class procurement systems, and supply chain optimisation aimed at reducing cost and improving operational effectiveness.

Project Delivery & Integration: Project delivery and integration through the entire execution cycle across scope, cost, time, quality, risk, procurement & logistics, health & safety, communications and human resources elements.

Supply Chain, Cost & Performance Improvement: Identification, development and integration of process, cost and performance improvement initiatives that are endorsed and embedded within the client's organisation.

RELEVANT INDUSTRIES

 Energy, Mining & Natural Resources

 Utilities & Infrastructure

 Government

 Construction & Transportation

 Real Estate

 Health

CASE STUDIES

01. Business Cases For Queensland Health



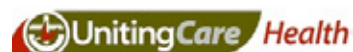
Siecap team members have been directly responsible for the development of a number of business cases for regional Health and Hospital Services within Qld Health in order to ensure the progression of priority health infrastructure projects through the government's Investment Management Framework. Such work included project strategy, scoping and the analysis of both capital and recurrent operational costs.

03. Feasibility Studies For New Hospital Development



Siecap team members have been involved with a number of "start-up" hospital development proposals over many years. Such work has included development of strategic feasibility and viability study models for large, new hospital developments such as for Adventist HealthCare Ltd (Sydney Adventist Hospital).

02. Hospital Planning And Development



Siecap team members led the development of tertiary level medical and surgical services for a number of hospitals in the UnitingCare Health portfolio (e.g. The Wesley Hospital in Brisbane). Work included taking the projects from the strategic planning phase through feasibility and viability studies and developing a detailed business case for board approval. Once approved the team developed the requisite infrastructure plans and coordinated all services for successful delivery of the projects.

04. Medical And Surgical Services Development



Leveraging expertise gained from over a decade of experience, the Siecap team led the development of specialty medical and surgical services in hospitals throughout Australia and overseas including: Malaysia (Assunta Hospital), Brunei (Royal Brunei Hospital) and Papua New Guinea (Pacific International Private Hospital).

SENIOR TEAM



David Irvine

Chief Executive Officer

d.irvine@siecap.com.au | +61 413 544 456

David has over 20 years' technical experience as a business improvement and supply chain expert, providing innovative solutions to help minimise costs and increase project infrastructure efficiencies. His technical qualifications include engineering and design solutions for large, complex projects from detailed design, board level approval and full implementation.



Paul Mulder

Director

p.mulder@siecap.com.au | +61 409 378 889

With over 20 years leadership experience Paul provides strategic advice to clients at all project and operational stages. Paul leverages senior management experience from roles such as Group Managing Director of Hancock Coal and Infrastructure and Head of Supply for BHP Iron Ore where he was entirely responsible for the development of more than \$20B of major projects and operations.



William Darbshire

Senior Advisor - Health

w.darbshire@siecap.com.au | +61 418 742 801

William is widely regarded as one of the most experienced corporate services professionals in Australia's healthcare sector. He has a significant record of achievement in leading and managing large, complex and geographically spread healthcare organisations in both the NFP/NGO and private sectors. William has 12 years' experience as a CEO and many more as an executive director, operating across the Australian health system.



Bridget McCall

Principal Consultant - Business Improvement

b.mccall@siecap.com.au | +61 499 023 559

Bridget is considered one of Australia leading business improvement professionals with extensive capability across key areas of business transformation, change management, Lean / Six Sigma and performance management. Bridget's experience includes senior leadership roles such as Director- Global Lean Deployment for Rio Tinto Alcan where she lead the overall direction and strategy for operating system frameworks, methodology and delivery for the business.



Tim Crossley

Advisory Board Member

t.crossley@siecap.com.au | +61 448 848 680

Tim is the former President and Chief Operating Officer with BHP Billiton's West Australian Iron Ore business. He was COO of ASX-listed Gloucester Coal and most recently Executive Chairman of Trans Tasman Resources in New Zealand. Tim has extensive experience in managing large complex operations with a focus on identifying innovation and improvement opportunities.



Shaun Nugent

Advisory Board Member

s.nugent@siecap.com.au | +61 412 687 183

Shaun is a former Director of Parsons Brinckerhoff, where he was instrumental in the growth of the Australia Pacific business from approximately 30 people to over 2400 in the region with revenues in excess of \$400M AUD. Shaun has been involved in some of the most notable and prestigious infrastructure projects in Australia and New Zealand over the last 30 years.



Kerry Huston

General Manager-Projects

k.huston@siecap.com.au | +61 422 015 171

Kerry has over 15 years of project experience obtained in Australia, the UAE and PNG in the education, health, energy and infrastructure markets. Kerry has most recently provided project management advisory services to Queensland Health and Aurizon and is highly regarded for his involvement in capital construction projects, program management, strategic planning and project delivery.

OUR CULTURE

Our culture is built on respecting the relationships with our people, clients and partners, innovating, improving and adding value wherever possible, leading ourselves and operating with integrity in everything we do.

OUR VALUES

Respect:

We will respect and value all relationships, we work together, we remain flexible, we listen and strive to understand and serve our clients.

Innovation:

We are resourceful. We solve problems, adapt, develop and continually improve.

Leadership:

We initiate. We constantly look to add value, take responsibility and are open and accountable.

Integrity:

We commit. We keep our word, deliver results, and are professional and ethical.

CONTACT

Brisbane Head Office

Level 17, 300 Adelaide Street
Brisbane Qld 4000

Email

brisbane@siecap.com.au

Phone

+61 7 3157 4400